

REPORT OF:	HEAD OF FINANCE (CFO)
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TO:	EXECUTIVE
DATE:	10 SEPTEMBER 2015
EXECUTIVE MEMBER:	COUNCILLOR G KNIGHT

KEY DECISION REQUIRED:	NO
WARD(S) AFFECTED:	All

SUBJECT:

STATEMENT OF ACCOUNTS 2014/15

RECOMMENDATION:

The Executive approves the Statement of Accounts for the year ended 31 March 2015.

REASONS FOR RECOMMENDATION:

The Code of Practice of Local Government Accounting recommends that the Statement of Accounts should be endorsed by the body within the Council that is responsible for overall corporate governance. Under the Council's Constitution this function has been delegated to the Executive.

EXECUTIVE SUMMARY

The Statement of Accounts for the financial year 2014/15 has been prepared and audited. A copy of the Annual Financial Report, incorporating the Statement of Accounts, is attached as Annex 1 to this report.

The report of the external auditors on the Statement (the *ISA 260 Report*) is elsewhere on this agenda.

Executive has authority to determine the above recommendation.

STATUTORY POWERS

- 1. The Council is required to produce the Statement of Accounts by the *Local Government and Housing Act 1989* and the *Accounts and Audit Regulations 2011*.
- 2. In accordance with the *Local Authorities (Functions and Responsibilities) (England) Regulations 2000,* the approval of the Statement of Accounts is an Executive function.

ISSUES

- 3. The *Code of Practice on Local Authority Accounting in the United Kingdom 2013 requires* that that the financial statements follow as closely as possible the same regulations that apply to all organisations that are required to produce Accounts. These regulations are known as *International Financial Reporting Standards* (IFRS).
- 4. The key financial statements within the Annual Financial Report are:
 - the Movement in Reserves Statement this is a summary of all the changes to the Council's financial reserves during 2014/15.
 - the Comprehensive Income & Expenditure Statement this statement shows the cost of providing services during the year.
 - the Balance Sheet this identifies the assets and liabilities of the Council and shows its net worth at the end of the financial year.
 - the Cash Flow Statement this summarises all of the cash flows into and out of the Council during 2014/15.
- 5. A full explanation of each of the financial statements is included within the Annual Financial Report. It is, however, worth noting that whilst the surplus or deficit on the Comprehensive Income and Expenditure Statement is the best measure of the Council's financial results in accordance with accepted accounting practice, the Movement in Reserves Statement is a key indicator of stewardship.

LEGAL IMPLICATIONS

6. There are no legal implications.

FINANCIAL IMPLICATIONS

7. There are no direct financial implications.

EQUALITIES IMPLICATIONS

8. There are no equalities implications.

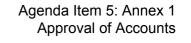
CONSULTATION

9. The Executive Member for Finance established, and chaired, a Member advisory panel during the preparation of the Annual Financial Report.

POLICY FRAMEWORK

10. There are no policy issues to raise as part of this report.

Background Papers: Executive, 10 September 2015, ISA 260 External Auditors Report



Annual Financial Report

for the year ended 31 March 2015

Reigate & Banstead BOROUGH COUNCIL Banstead I Horley I Redhill I Reigate

ANNUAL FINANCIAL REPORT

(INCORPORATING THE STATEMENT OF ACCOUNTS)

for the year ended 31 March 2015

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The purpose of this Statement of Accounts (the Accounts) is to summarise the financial performance for the year 2014/15 and the overall financial position of the Council. The foreword aims to give a general guide to the main features of the information reported within the rest of the Accounts.

Revenue budget and outturn

Despite difficult economic and market conditions in 2014/15, financial performance has been well managed to minimise the net overspend to £173,000 (1.0%). The main drivers of this overspend are external factors associated with Waste & Recycling and Housing activities. In both cases, steps have been taken to mitigate the impact of these ongoing factors on the 2015/16 budget.

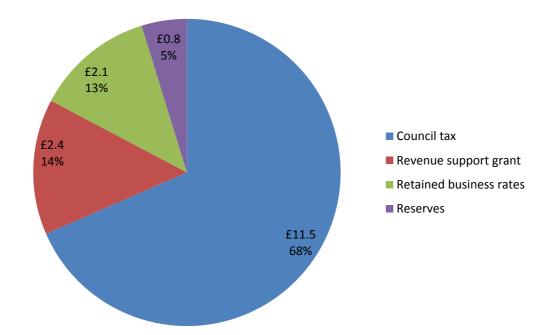
During the year some additional funds have been released from reserves to fund specific projects which have been added to the budget. The final outturn position for the year against the revised budget is set out in the table below.

	Budget	Outturn	Variance
Function	£000	£000	£000
Management Team	499	525	26
Business & Community Engagement	450	511	61
Corporate Policy & Governance	209	176	(33)
Democratic & Electoral Services	1,026	1,062	36
Planning Policy & Economic Prosperity	847	723	(124)
Information & Communication Technology	1,273	1,295	22
Communications, Web & Information	521	519	(2)
Customer Services	531	484	(47)
Human Resources	563	569	6
Legal Services	72	77	5
Finance	6,311	6,270	(41)
Treasury Management	(465)	(443)	22
Risk, Performance & Contingency Planning	268	246	(22)
Waste & Recycling	(90)	485	575
Parks & Countryside	1,384	1,382	(2)
Cleansing & Outreach Community Services	813	827	14
Fleet & Stores	793	793	0
Car Parking	(1,683)	(1,870)	(187)
Property & Facilities	904	702	(202)
Engineering Services	171	125	(46)
Development Management	242	165	(77)
Building Control	(55)	(89)	(34)
Joint Enforcement Team	315	337	22
Housing Development & Needs	729	931	202
Benefits	(205)	(165)	40
Local Taxation	30	87	57
Environmental Health	804	682	(122)
Leisure Services	559	583	24
Total	16,816	16,989	173
	10,010	10,000	

The table above includes all the income the Council has received from fees and charges and specific government grants, such as housing benefit subsidy. The net budget of £16.8 million has been funded from the sources set out overleaf. Over £11 million has been collected from locally raised council tax and £2.1 million from business rate payers. Just under £0.8 million has been drawn from reserves to fund specific projects and the remainder has been funded from central government grants.

FOREWORD

Revenue funding (£m)



Looking ahead, income from central government grants is going to continue to reduce and consequently the Council is required to either bridge this gap through additional income sources, such as fees, charges and rental income, or by reducing expenditure. The Medium Term Financial Plan sets out the anticipated level of saving for the next five years of £2.7 million. The 2015/16 budget has identified £1.1 million of this total and the Management Team are working closely with Members as part of Service and Financial Planning to identify the remainder and ensure the financial stability of the Council over the long-term.

Capital budget and outturn

Capital expenditure usually results in a physical asset which the Council uses in its provision of services. The capital expenditure and sources of financing are set out in the table below.

	Revised budget	Outturn	Variance
Theme	£000	£000	£000
Waste Management & Recycling	164	53	(111)
Environment	177	37	(140)
Capital Grants	872	833	(39)
Regeneration	5,299	2,675	(2,624)
Leisure & Culture	8,599	6,204	(2,395)
Strategic Property	5,323	5,401	78
Organisational Change	380	344	(36)
Rolling Programmes	749	188	(561)
Total	21,563	15,735	(5,828)
Financed by			
Reserves		(2,519)	
Government grants and contributions		(1,724)	
Capital Receipts		(11,492)	_
Total		(15,735)	_

The majority of this underspend was due to slippage in projects which have been re-profiled in the five-year capital programme, which totals £25.5 million for the years 2015/16 to 2019/20. A large proportion of this planned spend is on the re-development of the Banstead Leisure Centre and a series of regeneration projects in Merstham, Redhill and Preston in partnership with Surrey Council and Raven Housing Trust. The majority of the capital spend is expected to take place over the next two years.

Council tax and business rates

There were significant changes to both council tax and business rates during the prior year (2013/14). Council tax benefit has been replaced by a localised system of discounts set and administered by the Council. This has resulted in many more households now being required to pay some council tax.

In addition, the business rates scheme has been significantly changed. Previously the Council would collect business rates and pay them over to central government. They would then be re-distributed back to Councils. The new Business Rates Retention Scheme sees the Council again collecting business rates on behalf of central government, but also Surrey County Council and itself. These changes have resulted in new large transactions within the Comprehensive Income and Expenditure Statement. Details of these transactions are set out in note 4 and the Collection Fund on page 65.

Financial Statements

The Statement of Accounts for 2014/15 is prepared using International Financial Reporting Standards (IFRS) and the framework within which these Accounts are prepared and published is regulated by the Chartered Institute of Public Finance and Accountancy (CIPFA).

The accounting arrangements of any large organisation such as Reigate & Banstead Borough Council are complex, as is local government finance. The Accounts are presented as simply as possible whilst recognising that it is necessary for some technical terminology and disclosures to be used. To help you understand the Accounts, the main statements are supported by explanatory notes that set out the main areas of income and expenditure, and by technical notes which include detailed accounting disclosures. A glossary of terms is also provided.

The Accounts consist of:

- Movement in Reserves Statement on page 15
- Comprehensive Income and Expenditure Statement on page 16
- Balance Sheet on page 17
- Cash Flow Statement on page 18
- Notes on page 19
- Technical notes on page 33
- Accounting policies on page 53
- Collection Fund on page 64

Further information

Further information on the Accounts may be obtained from the Finance Manager at the Town Hall, Castlefield Road, Reigate, RH2 0SH.

On completion of the audit, copies of the Statements of Accounts will be published on the council's website at <u>www.reigate-banstead.gov.uk</u>.

B. Pallett Head of Finance

1. Scope of Responsibility

Corporate governance describes how organisations direct and control what they do. For local authorities this also includes how a council relates to the communities that it serves.

The changing needs of our residents and communities, significant reductions in resources and central government reforms present a challenge to all councils. In addressing these challenges we must ensure that governance arrangements support the effective delivery of services and management of risk.

By applying the principles in our Code of Corporate Governance (summarised below) and applying the Principles of Standards in Public Life, we are committed to planning and delivering services to the residents of the borough in a way that demonstrates accountability, transparency, effectiveness, integrity and inclusivity.

Our Code of Corporate Governance outlines our governance principles:

- i. Focusing on the Council's purpose and community needs;
- ii. Having clear responsibilities and arrangements for accountability;
- iii. Requiring good conduct and behaviour;
- iv. Taking informed and transparent decisions which are subject to effective scrutiny and risk management;
- v. Developing the capacity and capability of members and officers to be effective;
- vi. Engaging with local people and other stakeholders.

This statement describes how we have complied with our Code of Corporate Governance and how we have met the requirements of the Accounts and Audit Regulations 2011.

2. The Purpose of the Governance Framework

Our governance arrangements are designed to manage risk to a reasonable level. The arrangements cannot eliminate all risks but can provide reasonable assurance of our effectiveness.

The governance framework has been in place for the year to the date of approval of this annual governance statement.

3. The Governance Framework

Our governance framework comprises the systems and processes, and culture and values that allow us to achieve our strategic objectives and establish the extent to which services are delivered in an appropriate and cost effective way. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Reigate and Banstead Borough Council's policies, aims and objectives, to evaluate the likelihood and potential impact of those risks being realised, and to manage them efficiently, effectively and economically.

This is summarised below:

- Our Corporate Plan and other documents contained in our Budget and Policy Framework that set out priorities and intended outcomes for residents and service users.
- The Executive, Committees and Panels we have established to ensure democratic engagement and accountability is central to our key and other important decisions.

- Our arrangements for the oversight and scrutiny of decisions and policy development by Councillors.
- The delegation and authorisation arrangements which document the roles and responsibilities of Executive and non-Executive councillors and our statutory (and other senior) officer functions.
- Our risk, performance and accountability arrangements that measure the quality of services ensuring they are delivered in accordance with our objectives and that they represent the best use of resources.
- Our Human Resources Plan, role profiles and codes of conduct which underpin how Members and employees work.
- Our arrangements for consultation and engagement with the community.
- Our independent internal audit service arrangements which provide risk-based assurance as well as supporting wider audit requirements.
- The independent oversight and challenge provided by our external auditors and the Local Government Ombudsman;
- Our procedure rules and internal management processes for:
 - o Financial management
 - o Procurement
 - Project management
 - Information governance & data security
 - Health & safety
 - o Decision making
 - o Whistleblowing
 - o Complaints handling
 - Anti-fraud & corruption

The Council's financial management arrangements conform to the requirements of the CIPFA statement on the role of the Chief Financial Officer in Local Government (2010), and the CIPFA Guidance note to Delivering Good Governance in Local Government (2012).

4. Review of Effectiveness

We regularly review the effectiveness of our governance arrangements through the officer Corporate Governance Group, by evaluating our performance against the CIPFA/Solace framework (*Delivering Good Governance in Local Government*) and through independent audit reviews.

Our review of effectiveness considers decisions taken and matters considered by full Council, the Executive, the Management Team, the work of the Overview & Scrutiny Committee, internal auditors, work undertaken by external auditors and the opinion of the Local Government Ombudsman.

A self-assessment of our effectiveness

Our planning, performance and risk management framework has enabled us to focus on the delivery of our corporate priorities and provides the Executive and Overview & Scrutiny Committee with the information to check and challenge attainment of our priorities.

A number of improvements to our approach to risk have been made including an external review of both our strategic and operational risks, the reporting of risk and performance information and better linkages to the business planning and appraisal processes. Executive Members have reviewed the corporate register of the significant business risks facing the Council and the Overview and Scrutiny Committee has received positive assurances about the operation of the arrangements for identifying and managing risk.

Effective financial planning and management

The 2014/15 budget represented a challenge for the Council and required savings of \pounds 1.1m. Difficult economic conditions – particularly recyclate prices – created budget pressures but the final outturn was a small overspend equivalent to just 1% of the budget (\pounds 173,000).

The Chief Finance Officer has ensured that effective budget monitoring and reporting arrangements, involving the Management Team, Executive and Overview & Scrutiny Committee have remained in place. Given the scale of the financial challenges, the Overview & Scrutiny Committee also reviewed the proposed savings as part of the budget preparation process in Autumn 2014, noting that the proposals were clear, focused, achievable, realistic and based on sound financial practices.

Effective arrangements for accountability

We have reviewed the Constitution to reflect legislative changes particularly in relation to notice of decisions by the Executive and changes in the standards regime. We have also updated the Scheme of Delegation for the Council and Executive responsibilities to reflect various legislative and organisational changes. All Managers have been asked to document authorisations under the scheme to provide a clear description of decision making responsibilities.

The Overview & Scrutiny Committee has agreed the Audit Plan and received independent reports from Internal Audit.

Effective Conduct Arrangements

The Standards Committee has operated in accordance with our published local arrangements since the abolition of the statutory requirement to have a Standards Committee.

Our Conduct arrangements for Members were reviewed and amended because of these changes in statutory requirements during 2012/13. Changes have been agreed in relation to our complaint handling arrangements which now place greater emphasis on a speedy informal resolution of concerns. A set of principles has been agreed by the Political Group Leaders who work together to support this process.

Registers of Interest for Elected Members and senior Employees have been maintained and arrangements are in place for the declaration of appropriate interests when decisions are taken. We have also appointed an Independent Person in accordance with our statutory responsibilities.

Effective decision making arrangements

Our decision-making arrangements are one of our significant governance controls, linking to all of the governance principles that are set out in our Code of Corporate Governance. We have reviewed these as part of the review of the Constitution and made a number of changes to reflect new working arrangements.

Positive assurances have been given by all Managers and by the Statutory Officers on risk management activities.

Effectively developing skills and capacity

The Council has a Human Resource Plan which sets out the resources required to deliver the Council's priorities and services. Personal development plans and the "talent management" programme helps to ensure we have in place effective succession planning and that our workforce has the skills, capability and capacity to meet the challenges facing the Council.

We undertake regular staff surveys and an action plan is in place to address the themes emerging from these and in relation to the Better Ways of Working programme - specifically in relation to accommodation changes implemented during late 2013 and early 2014.

ANNUAL GOVERNANCE STATEMENT

An induction programme is in place for new Councillors and skills training for regulatory functions takes place annually before Members take up places on the Planning, Licensing and Regulatory Committees. In addition, all Members are briefed on the requirements of the Member Code of Conduct. A variety of learning events take place during the year to ensure that, where needed, Councillors are briefed on new initiatives or legislative changes. We consulted with Councillors to develop a programme of training and development which is both accessible and relevant to their needs. This programme commenced during 2014/15 and is ongoing.

Effective Engagement

Consultation and engagement had taken place with local people and other stakeholders on a range of issues during the year to inform the plans and decisions taken by the Council. We have reviewed our approach to engagement and continue to improve our use of digital channels to reach audiences with an improved website and a greater use of social media.

Independent Opinions on Effectiveness

The Chief Internal Auditor provides independent assurance on the adequacy and effectiveness of the system of internal financial control. The Internal Audit Annual Report for 2014/15 included the following:

• For the 12 months ended 31 March 2015, based on the work we have undertaken, our opinion regarding the adequacy and effectiveness of your organisation's arrangements for risk management, internal control and governance is as follows.

Governance:	Adequate and effective arrangements are in place, confirmed by our audit work					
Risk Management:	Adequate and effective arrangements are in place, confirmed by our audit work					
Control:	Adequate and effective arrangements are in place with the exception of adherence to s106 agreements & timely actioning of agreed actions					

The Annual Audit Letter (from our external auditors - KPMG) summarises the finding of the audit of the Council each year. The last letter received by the Council, in October 2014, in respect of the 2013/14 financial year contained the following conclusions:

- "We issued an unqualified value for money (VFM) conclusion for 2013/14 on 25 September 2014. This means we are satisfied that you have proper arrangements for securing financial resilience and challenging how you secure economy, efficiency and effectiveness."
- "We issued an unqualified opinion on your financial statements on 25 September 2014. This means that we believe the financial statements give a true and fair view of the financial position of the Council and of its expenditure and income for the year."

A full copy of the KPMG Audit Letter can be found on the Council website:

http://www.reigatebanstead.gov.uk/council_and_democracy/about_the_council/finance/annual_financial _reports/index.asp

5. Significant Governance Issues

The independent opinions of our internal and external auditors provide considerable assurance in respect of the Council's arrangements. These have identified no significant issues or areas for improvement other than 2 points raised in the Internal Audit Opinion. Plans to address these concerns are:

- the processing and management of s106 agreements following this audit in September 2014 all of the recommended improvements (5 medium-rated and 2 low-rated) have been implemented.
- the timely actioning of agreed actions a new quarterly monitoring procedure has been put in place and progress will be reported to both the Corporate Governance Group and the Overview & Scrutiny Committee.

We have taken steps to address the above matters to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified in our review of effectiveness and will monitor their implementation and operation as part of our next annual review.

Whilst the outlook for local government over the next few years is a challenging, with growing demand and declining resources, the Council is confident that it has proposals in place to ensure that resources are directed toward identified priorities and to ensure that it will continue to seek innovative ways of securing value for money.

STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

THE AUTHORITY'S RESPONSIBILITIES

The Authority is required:

- to make arrangements for proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority that officer is the Finance Manager.
- to manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- to approve the statement of accounts.

Certificate of the Leader of the Council

I confirm that the accounts were approved by the Executive at the meeting held on 10th September 2015.

Councillor Victor Broad Chairman of Meeting approving the Statement of Accounts

THE CHIEF FINANCIAL OFFICER'S RESPONSIBILITIES

The Chief Financial Officer is responsible for the preparation of the authority's statement of accounts in accordance with the proper practices as set out in the *Code of Practice on Local Authority Accounting in the UK 2014/15.*

In preparing these statements of account the Chief Financial Officer has:

- selected suitable accounting policies and applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the Code of Practice.

The Chief Financial Officer has also:

- kept proper records which were up-to-date
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

Certificate of the Chief Financial Officer

I certify that the accounts set out on pages 15 to 67 give a true and fair view of the financial position of the Council as at 31 March 2015 and its income and expenditure for the year then ended.

Bill Pallett CPFA Head of Finance

Independent auditor's report to the Members of Reigate and Banstead Borough Council

We have audited the financial statements of Reigate and Banstead Borough Council for the year ended 31 March 2015 on pages 15 to 66. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

This report is made solely to the members of the Authority, as a body, in accordance with Part II of the Audit Commission Act 1998. Our audit work has been undertaken so that we might state to the members of the Authority, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members of the Authority, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Chief Financial Officer and auditor

As explained more fully in the Statement of the Chief Financial Officer's Responsibilities, the Chief Financial Officer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Authority's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Chief Financial Officer; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Explanatory Foreword to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the financial position of the Authority as at 31 March 2015 and of the Authority's expenditure and income for the year then ended;
- have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

AUDITORS REPORT ON THE FINANCIAL STATEMENTS

Matters on which we are required to report by exception

The Code of Audit Practice 2010 for Local Government Bodies requires us to report to you if:

- the annual governance statement set out on pages 6 to 9 does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007;
- the information given in the explanatory foreword for the financial year for which the financial statements are prepared is not consistent with the financial statements;
- any matters have been reported in the public interest under section 8 of Audit Commission Act 1998 in the course of, or at the conclusion of, the audit;
- any recommendations have been made under section 11 of the Audit Commission Act 1998; or
- any other special powers of the auditor have been exercised under the Audit Commission Act 1998.

We have nothing to report in respect of these matters.

Conclusion on Reigate and Banstead Borough Council's arrangements for securing economy, efficiency and effectiveness in the use of resources

Authority's responsibilities

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

Auditor's responsibilities

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Audit Commission requires us to report to you our conclusion relating to proper arrangements, having regard to relevant criteria specified by the Audit Commission.

We report if significant matters have come to our attention which prevent us from concluding that the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our audit in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria, published by the Audit Commission in October 2014, as to whether the Authority has proper arrangements for:

- securing financial resilience; and
- challenging how it secures economy, efficiency and effectiveness.

AUDITORS REPORT ON THE FINANCIAL STATEMENTS

The Audit Commission has determined these two criteria as those necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2015.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the Authority had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Conclusion

On the basis of our work, having regard to the guidance on the specified criteria published by the Audit Commission in October 2014, we are satisfied that, in all significant respects, Reigate and Banstead Borough Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ending 31 March 2015.

Certificate

We certify that we have completed the audit of the financial statements of Reigate and Banstead Borough Council in accordance with the requirements of the Audit Commission Act 1998 and the Code of Audit Practice 2010 for Local Government Bodies issued by the Audit Commission.

Neil Hewitson

for and on behalf of KPMG LLP, Appointed Auditor Chartered Accountants 15 Canada Square London E14 5GL

The financial statements consist of:

Movement in Reserves Statement

• This statement shows the movement in the year on the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves (that cannot).

Comprehensive Income and Expenditure Statement

• This statement shows the accounting cost of providing services rather than the amount to be funded from taxation. This statement is different from the Council's reported revenue costs.

Balance Sheet

• This statement shows the value of the Council's assets and liabilities at the end of the financial year. The net assets (assets less liabilities) are matched by the reserves held by the Council.

Cash Flow Statement

• This statement shows the changes in cash and cash equivalents during the financial year. It shows how the Council generates and uses cash and cash equivalents by classifying the type of cash flow as operating, investing or financing activities.

Supporting Notes

• These provide further detail or explanation to support the financial statements.

Technical Notes

• These provide further detail or explanations to support the financial statements. These notes set out the technical accounting requirements.

Accounting Policies

• These provide further detail on the accounting policies applied in preparing this Statement of Accounts.

Collection Fund

 This account reflects the statutory requirement to maintain a separate Collection Fund, which shows the transactions of Council as a billing authority in relation to National Non-Domestic Rates (NNDR) and Council Tax and shows the way in which these have been distributed.

Movement in Reserves Statement

	General Fund Reserve	Earmarked Revenue Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000	£000	£000	£000
Balance at 31 March 2013 Movement in reserves during 2013/14 Surplus (deficit) on provision of services	5,446 4,534	8,158 0	22,699 0	6,103 0	42,406 4,534	36,668 0	79,075 4,534
Other comprehensive income and expenditure	0	0	0	0	0	8,642	8,642
Adjustments between accounting and funding basis under regulations (Note 17)	(2,528)	0	8,327	1,233	7,033	(7,033)	0
Transfers to/from Usable Reserves (Note 10)	(1,368)	1,368	0	0	0	0	0
Other adjustments	(10)	0	0	0	(10)	10	0
Increase/Decrease in 2013/14	627	1,368	8,327	1,233	11,556	1,619	13,176
Balance at 31 March 2014	6,075	9,526	31,026	7,336	53,963	38,288	92,251
Movement in reserves during 2014/15 Surplus (deficit) on provision of services	811	0	0	0	811	0	811
Other comprehensive income and expenditure	0	0	0	0	0	(9,861)	(9,861)
Adjustments between accounting and funding basis under regulations (Note 17)	1,268	0	(10,101)	2,247	(6,586)	6,586	0
Transfers to/from Usable Reserves (Note 10)	(1,437)	1,437	0	0	0	0	0
Other adjustments	0	0	0	0	0	0	0
Increase/Decrease in 2014/15	643	1,437	(10,101)	2,247	(5,775)	(3,275)	(9,050)
Balance at 31 March 2015	6,717	10,963	20,925	9,583	48,188	35,013	83,201

Comprehensive Income and Expenditure Statement

Gross Exp £000	2013/14 Gross Inc £000	Net Exp £000		Gross Exp £000	2014/15 Gross Inc £000	Net Exp £000
13,754	(12,722)	1,032	Central Services to the Public	13,079	(11,792)	1,287
9,270	(3,145)	6,125	Cultural and Related Services	9,464	(3,609)	5,855
11,622	(4,349)	7,273	Environment and Regulatory Services	12,530	(4,997)	7,533
5,544	(1,640)	3,904	Planning Services	7,498	(3,468)	4,030
1,760	(2,782)	(1,022)	Highways and Transport Services	418	(2,602)	(2,184)
40,999	(38,631)	2,368	Housing Services	42,536	(40,315)	2,221
2,800	(827)	1,973	Corporate and Democratic core	2,543	(686)	1,857
50	0	50	Non Distributed Costs	151	0	151
85,798	(64,096)	21,703	Cost of Services	88,219	(67,469)	20,750
335	(2,725)	(2,390)	Other Operating Expenditure (Note 2)	323	(379)	(56)
2,590	(5,762)	(3,172)	Financing and Investment Income and Expenditure (Note 3)	2,477	(1,050)	1,427
17,528	(38,203)	(20,675)	Taxation and Non- specific Grant Income and Expenditure (Note 4)	17,533	(40,465)	(22,932)
106,251	(110,785)	(4,534)	(Surplus) or Deficit on Provision of Services	108,552	(109,363)	(811)
		(11,070)	(Surplus) or Deficit on Revaluation of Property, Plant and Equipment assets			(350)
		2,428	Actuarial remeasurements			10,211
		(8,642)	Other Comprehensive Income and Expenditure			9,861
		(13,176)	Total Comprehensive Income and Expenditure			9,050

Balance Sheet

31 March 2014		Note	31 March 2015
£000			£000
82,619	Property, Plant and Equipment	11	84,676
13,945	Investment Property	12	20,663
228	Heritage Assets		228
70	Long Term Debtors		20
96,862	Long Term Assets		105,587
48,000	Short Term Investments	27	53,463
0	Assets Held for Sale	13	0
47	Inventories		52
4,597	Short Term Debtors	14	4,523
13,637	Cash and Cash Equivalents	15	2,354
66,281	Current Assets		60,392
(7,597)	Short Term Creditors	16	(7,139)
(7,597)	Current Liabilities		(7,139)
(1,699)	Long Term Creditors	35	(1,700)
(552)	Business Rates Appeals Provision		(909)
(57,929)	Pension Liability	28	(70,019)
(3,019)	Capital Grants in Advance	5	(2,885)
(95)	Other Long Term Liabilities		(126)
(63,294)	Long Term Liabilities		(75,639)
92,251	Net Assets		83,201
(6,074)	General Fund Reserve		(6,717)
(9,526)	Earmarked Reserves	10	(10,963)
(31,026)	Capital Receipts Reserve		(20,925)
(7,336)	Capital Grants Unapplied		(9,583)
(53,963)	Useable Reserves		(48,188)
(26,574)	Revaluation Reserve	18	(25,414)
(70,230)	Capital Adjustment Account	19	(80,165)
(182)	Deferred Capital Receipts Reserve		(586)
57,929	Pensions Reserve	28	70,019
321	Collection Fund Adjustment Account	21	760
447	Accumulated Absences Account	22	373
(38,288)	Unusable Reserves		(35,013)
(92,251)	Total Reserves		(83,201)

Cash Flow Statement

2013/14 £000		2014/15 £000
(4,534)	Net (surplus) or deficit on the provision of services	(811)
(9,393)	Adjustments to net surplus or deficit on the provision of services for non-cash movements	(9,238)
6,427	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	5,363
(7,500)	Net cash flows from Operating Activities	(4,686)
3,944	Purchase of PPE & Investment Property	15,736
0	Purchase of short-term and long-term investments	5,463
(4,421)	Proceeds from the sale of PPE & Investment Property	(1,392)
(2,006)	Capital grants received	(3,838)
(2,483)	Net cash flows from Investment Activities	15,969
(9,983)	Net (increase)/decrease in cash and cash equivalents	11,283
3,654	Cash and cash equivalents at the beginning of the reporting period	13,637
13,637	Cash and cash equivalents at the end of the reporting period (Note 15)	2,354

1. Segmental Reporting

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement is prescribed by the Service Code of Practice (SeRCOP). However, decisions taken by the Council's Executive on resource allocations are prepared on a different basis from the Comprehensive Income and Expenditure Statement. The main differences are:

- no charges are made in relation to capital expenditure
- the cost of retirement benefits is based on cash flows rather than cost of benefits accrued in the year
- expenditure on support functions are budgeted for centrally.

The notes below re-present the information within the Comprehensive Income and Expenditure Statement to reconcile the internal reporting structure to that prescribed in SeRCOP.

1.1 Reconciliation of income and expenditure of services to Net Cost of Services in the Comprehensive Income and Expenditure Statement

This reconciliation shows how the figures in the analysis of service income and expenditure relate to the amounts included in the Comprehensive Income and Expenditure Statement:

	2014/15	2013/14
	£000	£000
Net expenditure in the service analysis Amounts included in the Comprehensive Income and Expenditure	16,989	16,636
Statement not reported to Management Amounts included in the Analysis not included in the Comprehensive	5,996	9,383
Income and Expenditure Statement	(2,235)	(4,316)
Cost of Services in Comprehensive Income and Expenditure Statement	20,750	21,703

1.2 The income and expenditure of the Council's services as recorded in the budget reports for the year is as follows:

Service Income and Expenditure	Housing & Leisure	Neighbourhood Services	Policy & Regeneration	Buildings & Development	Council Tax & Benefits	Environmental Health & Car Parking	Corporate Resources	Total
2014/15	£000	£000	£000	£000	£000	£000	£000	£000
Fees, charges & other service income	(2,287)	(4,204)	(1,008)	(1,380)	(1,241)	(3,228)	(1,451)	(14,799)
Government grants Investment	(4)	0	0	0	(38,684)	(15)	(230)	(38,933)
income	(6)	(7)	0	0	0	0	(483)	(496)
Total Income	(2,297)	(4,211)	(1,008)	(1,380)	(39,925)	(3,243)	(2,164)	(54.228)
Employee costs	1,831	5,296	657	1,265	1,097	1,321	6,958	18,425
Premises costs	15	299	0	1	0	29	1,897	2,241
Transport costs	37	1,171	3	13	3	21	47	1,295
Supplies & services	2,429	1,391	116	177	292	497	5,772	10,674
Other costs	0	0	181	0	38,344	0	57	38,582
Total Expenditure	4,312	8,157	957	1,456	39,736	1,868	14,731	71,217
Net Expenditure	2,015	3,946	(51)	76	(189)	(1,375)	12,567	16,989
2013/14								
Fees, charges & other service income	(1,643)	(4,348)	(45)	(1,416)	(890)	(3,408)	(2,461)	(14,210)
Government grants	(30)	0	0	0	(37,657)	(110)	(52)	(37,848)
Investment income	(8)	(17)	0	0	0	0	(675)	(699)
Total Income	(1,681)	(4,365)	(45)	(1,416)	(38,547)	(3,517)	(3,187)	(52,757)
Employee costs	1,946	5,043	659	1,294	1,158	1,199	7,530	18,830
Premises costs	25	321	0	0	0	75	1,973	2,395
Transport costs	26	1,227	0	16	33	21	46	1,368
Supplies & services	1,784	1,383	104	248	388	389	5,123	9,420
Other costs	0	0	0	0	36,968	390	23	37,381
Total Expenditure	3,782	7,974	764	1,557	38,548	2,074	14,694	69,393
Net Expenditure	2,101	3,609	719	142	1	(1,443)	11,507	16,636

1.3 Reconciliation to Subjective Analysis

This reconciliation shows how the figures in the analysis of service income and expenditure relate to a subjective analysis of the Surplus or Deficit on the Provision of Services included in the Comprehensive Income and Expenditure Statement.

2014/15	Services Analysis	Allocation of recharges	Amounts not reported to Management	eported not of to included Services		Corporate Amounts	Total
	£000	£000	£000	£000	£000	£000	£000
Fees & charges Interest and	(14,799)	(13,227)	685	0	(27,341)	0	(27,341)
investment income	(496)	0	0	483	(13)	(443)	(456)
Income from council tax Income from	0	0	0	0	0	(11,937)	(11,937)
business rates	0	0	0	0	0	(19,351)	(19,351)
Revenue grants	(38,933)	0	(1,183)	0	(40,116)	(5,205)	(45,321)
Capital grants	0	0	0	0	0	(3,971)	(3,971)
Investment properties Icelandic	0	0	0	0	0	(607)	(607)
impairment reversal Gain on	0	0	0	0	0	0	0
disposal of fixed assets	0	0	0	0	0	(379)	(379)
Total Income	(54,228)	(13,227)	(498)	483	(67,470)	(41,893)	(109,363)
Employee expenses Other service	18,425	0	(672)	0	17,753	0	17,753
expenses Transfer	14,210	13,227	3,309	(2,689)	28,057	0	28,057
payments	38,582	0	0	(29)	38,553	29	38,582
Depreciation	0	0	3,857	0	3,857	0	3,857
Interest costs	0	0	0	0	0	2,477	2,477
Precepts and levies	0	0	0	0	0	293	293
Business rates	0	0	0	0	0	17,533	17,533
Council tax	0	0	0	0	0	0	0
Investment Properties	0	0	0	0	0	0	0
Total expenditure	71,217	13,227	6,494	(2,718)	88,220	20,332	108,552
Surplus or deficit on the provision of services	16,989	0	5,996	(2,235)	20,750	(21,561)	(811)

2013/14	Services Analysis	Allocation of recharges	Amounts not reported to Management	Amounts not included in the CIES	Net Cost of Services	Corporate Amounts	Total
	£000	£000	£000	£000	£000	£000	£000
Fees, charges & other income Interest and	(14,210)	(12,705)	764	6	(26,145)	0	(26,145)
investment income	(700)	0	0	675	(25)	(675)	(700)
Income from council tax	0	0	0	0	0	(11,651)	(11,651)
Income from business rates	0	0	0	0	0	(19,396)	(19,396)
Revenue grants	(37,848)	0	(107)	30	(37,925)	(5,107)	(43,032)
Capital grants	0	0	0	0	0	(2,049)	(2,049)
Investment properties Icelandic	0	0	0	0	0	(831)	(831)
impairment reversal	0	0	0	0	0	(4,257)	(4,257)
Gain on disposal of fixed assets	0	0	0	0	0	(2,725)	(2,725)
Total Income	(52,757)	(12,705)	657	710	(64,096)	(46,690)	(110,785)
Employee expenses	18,830	0	1,421	(2,286)	17,964	0	17,964
Other service expenses	13,183	12,705	3,071	(2,718)	26,227	0	26,227
Transfer payments	37,381	0	0	(23)	37,358	0	37,381
Depreciation	0	0	4,248	0	4,248	0	4,248
Interest costs	0	0	0	0	0	2,468	2,468
Precepts and levies	0	0	0	0	0	312	312
Business rates	0	0	0	0	0	17,385	17,385
Council tax	0	0	0	0	0	143	143
Investment Properties	0	0	0	0	0	122	122
Total expenditure	69,393	12,705	8,726	(5,026)	85,798	20,453	106,251
Surplus or deficit on the provision of services	16,636	0	9,383	(4,316)	21,703	(26,237)	(4,534)

2. Other Operating Expenditure

	2014/15 £000	2013/14 £000
Parish council precepts and grants paid	323	335
(Gains)/losses on the disposal of non-current assets	(379)	(2,725)
Total	(56)	(2,390)

3. Financing & Investment Income and Expenditure

	2014/15 £000	2013/14 £000
Interest payable and similar charges	0	0
Net interest on the defined benefit liability	2,477	2,400
Interest receivable and similar income	(443)	(607)
Icelandic impairments	0	(4,257)
Income and expenditure in relation to investment properties and changes in their fair value	(607)	(708)
Total	1,427	(3,172)

4. Taxation and Non Specific Grant Income and Expenditure

	2014/15 £000	2013/14 £000
Council tax income	(11,938)	(11,507)
Non domestic rates income	(19,351)	(19,396)
Non domestic rates expenditure	17,533	17,384
Non-ring fenced government grants	(5,205)	(5,107)
Capital grants and contributions	(3,971)	(2,049)
Total	(22,932)	(20,675)

5. Grant Income

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2014/15:

	2014/15 £000	2013/14 £000
Council Tax income	(11,938)	(11,507)
Non domestic rates	(1,818)	(2,012)
Non ring-fenced government grants	(5,205)	(5,107)
Capital grants and contributions	(3,971)	(2,049)
Total - Credited to Taxation and Non Specific Grant Income	(22,932)	(20,675)
Dept Allowences	(28.200)	(07.064)
Rent Allowances Council Tax Benefits	(38,300)	(37,361)
	0	0
Rent Rebates	(207)	(118)
NNDR	(177)	(178)
GOSE Fund	0	(5)
Homelessness Grant	(4)	0
Election (European)	(104)	0
CO2 reductions	(8)	(9)
OFGEM renewable grants	(11)	(24)
Defra Funding for Inspire	(7)	0
Business rates flooding support scheme	(80)	(68)
Individual electoral registration grant	(98)	(8)
Contaminated land grant	(15)	(35)
Land charges grant	`О́	(20)
High street innovation fund	0	(100)
Total – Credited to Cost of Services	(39,011)	(37,926)
Total – Grant Income	(61,943)	(58,601)

The Council has received a number of grants, contributions and donations that have yet to be recognised as income as they have conditions attached to them that may require the monies or property to be returned to the giver. The balances at the year-end are as follows:

Capital Grants Receipts in Advance

	2014/15 £000	2013/14 £000
Unapplied Capital Grants & Contributions	(197)	(197)
Developers Contributions Unapplied – Horley Master Plan	(330)	(333)
Developers Contributions Unapplied - non tariff	(2,358)	(2,489)
Total	(2,885)	(3,019)

6. **Officers' Remuneration**

Detailed remuneration information for senior employees is set out below.

Name/Post Title		Salary Fees and Allowances	Bonus	Expenses Allowances	Compensation for Loss of Office	Pension Contribution	Total
	Year	£000	£000	£000	£000	£000	£000
Chief Executive	14/15	141	14	10	0	24	189
	13/14	141	14	0	0	21	176
Deputy Chief Executive (outgoing -to June 2014)	14/15	15	9	0	0	4	28
	13/14	90	10	0	0	14	114
Deputy Chief Executive (incoming - from July 2014)*	14/15	92	7	1	0	15	115
• •	13/14	76	4	0	0	11	91
Head of Community Services (redundant from December 2013)	14/15	0	0	0	0	0	0
	13/14	60	4	0	62	9	135
Head of Neighbourhood Services (redundant from September 2014)	14/15	36	2	0	72	6	116
	13/14	70	3	0	0	11	84
Head of Corporate Development (redundant from June 2014)	14/15	21	0	0	0	3	24
	13/14	82	2	0	0	12	96
Finance Manager (S.151 Officer)	14/15	66	3	1	0	10	80
	13/14	65	0	0	0	10	75
Legal Manager (Monitoring Officer)**	14/15	0	0	0	0	0	0
	13/14	37	0	0	24	5	66

* The incoming Deputy Chief Executive was formerly the Head of Policy Development and Property ** The Legal Manager post is now shared with another Council and is not directly employed by Reigate and Banstead Borough Council

The number of employees whose remuneration was $\pounds 50,000$ or more is shown below (in bands of $\pounds 5,000$). Those compensated for loss of office are shown in a separate column. All figures exclude employer's pension contributions.

	20 ²	14/15	201	3/14
Remuneration Band	No. of Employees	No. of Employees compensated for loss of office	No. of Employees	No. of Employees compensated for loss of office
£50,000 to £54,999	8	0	6	0
£55,000 to £59,999	1	0	7	1
£60,000 to £64,999	6	0	3	0
£65,000 to £69,999	4	0	0	0
£70,000 to £74,999	0	0	1	0
£75,000 to £79,999	0	0	2	1
£80,000 to £84,999	0	0	1	0
£85,000 to £89,999	0	0	0	0
£90,000 to £94,999	0	0	0	0
£95,000 to £99,999	1	0	1	0
£100,000 to 104,999	0	0	0	0
£105,000 to 109,999	0	0	0	0
£110,000 to 114,999	0	0	0	0
£115,000 to 119,999	0	0	0	0
£120,000 to 124,999	0	0	0	0
£125,000 to 125,999	0	0	1	0
£130,000 to 134,999	0	0	0	0
£135,000 to 139,999	0	0	0	0
£140,000 to 144,999	0	0	0	0
£145,000 to 149,999	0	0	0	0
£150,000 to 154,999	0	0	1	0
£155,000 to 159,999	0	0	0	0
£160,000 to 164,999	1	0	0	0

The numbers of exit packages with total cost per band and total cost of the compulsory and other redundancies for 2014/15 are set out in the table below:

Exit package cost band (including Special payments)	Number of compulsory redundancies	Number of other departures agreed	Total number of exit packages	Total cost of exit packages
2014/15	No.	No.	No.	£000
£0-£20,000	0	5	5	69
£20,000-£40,000	0	3	3	77
£40,000-£60,000	0	0	0	0
£60,000-£80,000	0	1	1	72
£80,000-£100,000	0	0	0	0
£100,000-£150,000	0	0	0	0

2013/14	No.	No.	No.	£000
£0-£20,000	4	2	6	63
£20,000-£40,000	2	1	3	72
£40,000-£60,000	0	0	0	0
£60,000-£80,000	0	1	1	62
£80,000-£100,000	0	0	0	0
£100,000-£150,000	0	0	0	0

7. External Audit Costs

During the year the Council incurred the following fees in relation to external audit and inspection:

	2014/15 £000	2013/14 £000
Fees payable for external audit services	74	64
Fees payable for statutory inspections	0	0
Fees payable for the certification of grant claims	0	14
Fees payable for other services provided by the auditor	11	3
Total	85	81

8. Members Allowances

The total value of the allowances paid to the 51 Members and former members of the Council during the year was £398,319 (£394,382 in 2013/14). Full details are published annually in the civic magazine "*Borough News*" and the Council's web-site.

9. Related Parties

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the council or to be controlled or influenced by the council.

Central Government

Central government has effective control over the general operations of the Council – it is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, housing benefits). Grants received from government departments are set out in the subjective analysis in Note 1 on reporting for resources allocation decisions. Grant receipts outstanding at 31 March 2015 are shown in Note 5.

Members

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Members of the council have direct control over the council's financial and operating policies. The total of Members' Allowances paid in 2014/15 is shown in Note 8. Details of all these interests are recorded in the Register of Members' Interest, open to public inspection at the Town Hall during office hours. Four Members declared an interest in organisations which received core funding from the Council. These included Reigate and Banstead Council of Voluntary Service (£20,000) and Furnistore (£3,000).

Officers

The Chief Executive and Managers of the Council did not declare any related party interests during 2014/15.

10. Transfers to/from Usable Reserves

This note sets out the amounts set aside from the General Fund balances in earmarked reserves.

	Balance at 31/3/13	Transfers	Balance at 31/3/14	Transfers	Balance at 31/3/15
	£000	£000	£000	£000	£000
General Fund Reserves:					
Superannuation Reserve	1,507	0	1,507	0	1,507
Corporate Plan Delivery Fund	3,200	(308)	2,892	(794)	2,098
LCAP Reserve	100	(100)	0	0	0
Insurance Reserve	550	0	550	0	550
New Homes Bonus Reserve	1,515	1,579	3,094	2,151	5,245
Growth Points Reserve	286	0	286	0	286
Business Rates Equalisation Reserve	1,000	0	1,000	0	1,000
Supporting Families Reserve	0	59	59	0	59
High Street Innovation Fund Reserve	0	70	70	0	70
Business Support Scheme Reserve	0	68	68	80	148
Total	8,158	1,368	9,526	1,437	10,963

11. Property, Plant and Equipment

Movements in 2014/15

	Other Land and Buildings	Vehicles, Plant, Furniture & Equipment	Assets Under Construction	Total Property, Plant and Equipment
	£000	£000	£000	£000
Gross Cost or valuation				
At 1 April 2014	80,894	17,106	898	98,898
Additions	1,067	226	5,912	7,205
Revaluation increases/ (decreases) recognised in the Revaluation Reserve	(1,488)	0	0	(1,488)
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services	(377)	0	0	(377)
Derecognition – disposals	0	(327)	0	(327)
Assets reclassifications	(2,158)	0	0	(2,158)
At 31 March 2015	77,938	17,005	6,810	101,753
Gross Accumulated Depreciation and Impairment 1 April 2014	4,474	11,805	0	16,279
Depreciation charge	2,706	1,150	0	3,856
Depreciation written out to the Revaluation Reserve	(1,837)	0	0	(1,837)
Depreciation written out to the Surplus/Deficit on the Provision of Services	(868)	0	0	(868)
Derecognition – disposals Other movements in depreciation	0	(273)	0	(273)
and impairment	(80)	0	0	(80)
At 31 March 2015	4,395	12,682	0	17,077
Net Book value: At 31 March 2015 At 31 March 2014	73,543 76,420	4,323 5,301	6,810 898	84,676 82,619

Movements in 2013/14

	Other Land and Buildings	Vehicles, Plant, Furniture & Equipment	Assets Under Construction	Total Property, Plant and Equipment
	£000	£000	£000	£000
Cost or valuation				
At 1 April 2013	75,378	16,568	327	92,273
Additions	921	880	571	2,372
Revaluation increases/ (decreases) recognised in the Revaluation Reserve	6,919	0	0	6,919
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services	(1,989)	0	0	(1,989)
Derecognition – disposals	(5)	(342)	0	(347)
Assets reclassifications	(330)	0	0	(330)
At 31 March 2014	80,894	17,106	898	98,898
Accumulated Depreciation and Impairment				
1 April 2013	6,111	10,872	0	16,983
Depreciation charge	2,951	1,268	0	4,219
Depreciation written out to the Revaluation Reserve	(4,161)	0	0	(4,161)
Depreciation written out to the Surplus/Deficit on the Provision of Services	(407)	0	0	(407)
Derecognition – disposals	(5)	(334)	0	(339)
Other movements in depreciation and impairment	(15)	0	0	(15)
At 31 March 2014	4,474	11,805	0	16,279
Net Book value: At 31 March 2014 At 31 March 2013	76,420 69,267	5,301 5,696	898 327	82,619 75,290

12. Investment Properties

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

	2014/15	2013/14
	£000	£000
Rental income from investment property	(685)	(827)
Direct operating expenses arising from investment property	70	122
Net (gain)/loss	(615)	(705)

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal.

The following table summarises the movement in the fair value of investment properties over the year:

	31 March 2015 £000	31 March 2014 £000
Balance at start of the year	13,945	13,908
Additions	6,012	34
Disposals	0	0
Net gains/losses from fair value adjustments	(8)	3
Transfers (to)/from Property, Plant and Equipment	715	0
Transfers (to)/from Assets held for Sale	0	0
Balance at end of the year	20,663	13,945

13. Assets Held for Sale

	31 March 2015 £000	31 March 2014 £000
Balance outstanding at start of year	0	971
Property, Plant and Equipment Assets newly classified as held		
for sale	1,363	315
Assets sold	(1,363)	(1,871)
Revaluation gains/(losses):		
Charged to the revaluation reserve	0	(10)
Charged to the Comprehensive Income and Expenditure		
Statement	0	595
Property, plant and equipment assets declassified as held for		
sale:		
Other movements	0	0
Balance outstanding at year-end	0	0

14. Debtors

	31 March 2015 £000	31 March 2014 £000
Central government bodies	555	177
Other local authorities	1,484	1,640
NHS bodies	4	24
Public corporations and trading funds	0	9
Other entities and individuals	4,389	4,233
Total (Gross)	6,432	6,084
Less Provision for Bad Debts	(1,909)	(1,487)
Total	4,523	4,597

15. Cash and Cash Equivalents

	31 March 2015 £000	31 March 2014 £000
Cash held by the Council	25	8
Bank current accounts	2,329	3,629
Short-term deposits with banks and building societies	0	10,000
Total	2,354	13,637

16. Creditors

	31 March 2015 £000	31 March 2014 £000
Central government bodies	(1,547)	(1,970)
Other local authorities Other entities and individuals	(2,123) (3,469)	(1,500) (4,127)
Total	(7,139)	(7,597)

TECHNICAL NOTES

These technical notes provide further detail and explanation to support the financial statements. These notes set out the technical accounting requirements.

17. Adjustments between accounting basis and funding basis under regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure.

The following sets out a description of the reserves that the adjustments are made against:

General Fund Balance

The General Fund is the statutory fund into which all the receipts of a Council are required to be paid and out of which all liabilities of the Council are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Council is required to recover) at the end of the financial year.

Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

Capital Grants Unapplied

The Capital Grants Unapplied Account (Reserve) holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

201	4/15	,
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2014/15	General Fund Reserve	Earmarked Revenue Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000	£000	£000	£000
Adjustments primarily involving the Capital Adjustment Account:							
Charges for depreciation and impairment of non- current assets	3,857	0	0	0	3,857	(3,857)	0
Revaluation gains on Property, Plant and Equipment Movement in the fair	(491)	0	0	0	(491)	491	0
values of Investment Properties	8	0	0	0	8	(8)	0
Revenue funded from capital under statue	2,519	0	0	0	2,519	(2,519)	0
Amount of non-current assets written off on disposal or sale as part of the gain/loss on disposal	1,417	0	0	0	1,417	(1,417)	0
Capital expenditure funded from revenue	(2,519)	0	0	0	(2,519)	2,519	0
Adjustments primarily involving the Capital Grants Unapplied Account Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement	(3,971)	0	0	2,433	(1,538)	1,538	0
Application of capital financing transferred to the Capital Adjustment Account	0	0	0	(186)	(186)	186	0
Adjustments primarily involving the Capital Receipts Reserve							
Transfer of cash proceeds credited as part of the gain/loss on disposal	(1,796)	0	(10,101)	0	(11,897)	11,897	0

	General Fund Reserve	Earmarked Revenue Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000	£000	£000	£000
Use of the capital receipts reserve to finance capitalisation of financial instruments impairment	0	0	0	0	0	0	0
Adjustments primarily involving the Pensions Reserve							
Reversal of items relating to retirement benefits debited or credited to the CIES	5,316	0	0	0	5,316	(5,316)	0
Employer's pension contributions and direct payments to pensioners payable in year	(3,437)	0	0	0	(3,437)	3,437	0
Adjustments primarily involving the Collection Fund Adjustment Account Amount by which council tax income credited to the Comprehensive Income and Expenditure Statement is different from council tax and business rates income calculated for the year in accordance with statutory requirements	438	0	0	0	438	(438)	0
Adjustments primarily involving the Accumulated Absences Account Amount by which officer remuneration charged to							
the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	(73)	0	0	0	(73)	73	0

2013/14

2013/14	General Fund Reserve	Earmarked Revenue Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000	£000	£000	£000
Adjustments primarily involving the Capital Adjustment Account:							
Charges for depreciation and impairment of non- current assets	4,248	0	0	0	4,248	(4,248)	0
Revaluation losses on Property, Plant and	986	0	0	0	986	(986)	0
Equipment Movement in the fair values of Investment Properties	(3)	0	0	0	(3)	3	0
Revenue funded from capital under statue	1,537	0	0	0	1,537	(1,537)	0
Amount of non-current assets written off on disposal or sale as part of the gain/loss on disposal Capital expenditure	1,878 (3,129)	0	0	0	1,878 (3,129)	(1,878) 3,129	0
Adjustments primarily	(0,120)	0	0	0	(0,120)	0,120	.
involving the Capital Grants Unapplied Account Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement	(2,049)	0	0	1,414	(635)	635	0
Application of capital financing transferred to the Capital Adjustment Account	0	0	0	(180)	(180)	180	0
Adjustments primarily involving the Capital Receipts Reserve							
Transfer of cash proceeds credited as part of the gain/loss on disposal	(4,602)	0	4,420	0	(182)	182	0

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	General Fund Reserve	Earmarked Revenue Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000	£000	£000	£000
Use of the capital receipts reserve to finance capitalisation of financial instruments impairment	(3,907)	0	3,907	0	0	0	0
Adjustments primarily involving the Pensions Reserve							
Reversal of items relating to retirement benefits debited or credited to the CIES	4,960	0	0	0	4,960	(4,960)	0
Employer's pension contributions and direct payments to pensioners payable in year	(3,101)	0	0	0	(3,101)	3,101	0
Adjustments primarily involving the Collection Fund Adjustment Account Amount by which council tax income credited to the Comprehensive Income and Expenditure Statement is different from council tax and business rates income calculated for the year in accordance with statutory requirements	558	0	0	0	558	(558)	0
Adjustments primarily involving the Accumulated Absences Account Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	96	0	0	0	96	(96)	0
Total adjustments	(2,528)	0	8,327	1,233	7,033	(7,033)	0

18. Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

	31 March 2015 £000	31 March 2014 £000
Balance at 1 April	(26,574)	(16,697)
Other movements	0	(20)
Upward revaluation of assets	(2,721)	(11,708)
Downward revaluation of assets and impairment losses		
not charged to the Surplus/Deficit on the Provision of	2,371	638
Services		
Surplus or deficit on revaluation of non-current assets		
not posted to the Surplus or Deficit on the Provision of	(350)	(11,070)
Services		
Difference between fair value depreciation and historical	1,221	1,168
cost depreciation		
Accumulated gains on assets sold or scrapped	288	45
Amounts written off to the Capital Adjustment Account	1,509	1,214
Balance at 31 March	(25,414)	(26,574)

19. Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Council. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

	31 March 2015 £000	31 March 2014 £000
Balance at 1 April	(70,230)	(73,728)
Other adjustments	0	11
Reversal of items relating to capital expenditure: Charges for depreciation and impairment of non-current assets	3,857	4,248
Revaluation (gains) losses on Property, Plant and Equipment	(491)	986
Revenue expenditure funded from capital under statute	2,519	1,537
Amounts written off on disposal or sale of non-current assets	1,417	1,878
Adjusting amounts written out of the Revaluation Reserve	(1,509)	(1,214)
Capital financing applied in the year: Use of the Capital Receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing Application of grants to capital financing from the Capital	(11,493) (1,538) (186)	0 (635) (180)
Grants Unapplied Account	()	
Capital expenditure charged against the General Fund	(2,519)	(3,129)
Movements in the market value of Investment Properties debited or credited to the Comprehensive Income and Expenditure Statement	8	(3)
Balance at 31 March	(80,165)	(70,230)

20. Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions.

The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible.

The debit balance on the Pensions Reserve therefore shows a shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

	31 March 2015 £000	31 March 2014 £000
Balance at 1 April	57,929	53,642
Remeasurements of the net defined liability	10,211	2,428
Reversal of items in the Surplus or Deficit on the Provision of		
Services in the Comprehensive Income and Expenditure		
Statement	5,316	4,960
Employer's pensions contributions and direct payments to		
pensioners payable in the year	(3,437)	(3,101)
Balance at 31 March	70,019	57,929

21. Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

	31 March 2015 £000	31 March 2014 £000
Balance at 1 April	321	(236)
Other adjustments	0	0
Amount by which council tax income credited to the Comprehensive Income and Expenditure Statement is different from council tax income calculated for the year in accordance with statutory requirements	438	558
Balance at 31 March	760	321

22. Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

	31 March 2015 £000	31 March 2014 £000
Balance at 1 April	447	351
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	(73)	96
Balance at 31 March	373	447

23. Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases), together with the resources that have been used to finance it.

	2014/15 £000	2013/14 £000
Capital investment		
Property, Plant and Equipment	7,205	2,373
Investment Properties	6,012	34
Heritage Assets	0	0
Revenue Expenditure Funded from Capital under Statute	2,519	1,537
	15,735	3,944
Sources of finance		
Capital receipts received and applied	(1,391)	0
Capital receipts reserve applied	(10,101)	0
Government grants and other contributions	(1,724)	(815)
Revenue	(2,519)	(3,129)
	(15,735)	(3,944)

24. Capital Commitments

At 31 March 2015, the Council has entered into a number of contracts for the construction or enhancement of Property, Plant and Equipment in 2015/16 and future years budgeted to cost **£6,343,000**.

25. Construction Contracts

As at March 2015 the Council had three material construction contracts.

<u>Banstead Leisure Centre</u> – The project is materially complete with practical completion due at end of July 2015.

<u>Merstham</u> - During 2014/15 two developments, (one on the Iron Horse site and the second on the Triangle site) were designed and scoped in conjunction with partners Raven Housing Trust and Surrey County Council, via an appointed professional team. The Iron Horse site is being developed as 4 shops with 10 residential units above. The Triangle development is a community hub with a standalone block of 4 retail/restaurants units and associated communal parking and servicing. Tenders were received for the construction and two contractors (one for each site) appointed in April 2015.

Construction works on both sites commenced in spring 2015, with completion due in late spring 2016. The capital spend at 31 March 2015 of £350,000 relates to professional fees and site surveys, approximately two thirds of this expenditure has been reimbursed by Raven and SCC.

<u>Court Lodge</u> – During 2014/15 a scheme for a 19 unit residential development was designed and scoped. Expenditure to 31st March 2015 of £60,000 relates directly to professional fees and site surveys connected to the scheme design. The scheme is now being tendered and it is anticipated a preferred contactor will be identified in the autumn to enable the Council to self-develop the scheme for market sale.

26. Leases

Council as Lessee

26.1 Finance leases

The Council has acquired use of 5 properties under finance leases which are carried as Property, Plant and Equipment in the Balance Sheet at the following net amounts:

	2014/15 £000	2013/14 £000
Other Land and Buildings – freehold owned by Council	3,523	3,725
Other Land and Buildings – freehold not owned by Council	976	1,185
Total	4,499	4,910

26.2 Operating Leases

The Council rents two allotment sites; two help shops and a library car park which are not treated as non-current assets as they are short term operating leases.

Council as Lessor

26.3 Operating Leases

The Council leases out various components of land and properties in order to achieve operational objectives such as the provision of social, sporting, amenity and economic development benefits to the Community providing rents totalling £467,000 in 2014/15 (£354,000 in 2013/14) as well as to provide a return from other assets leased out for investment purposes which provided rents of £720,000 in 2014/15 (£828,000 in 2013/14).

The estimated total of future minimum lease payments per annum under non-cancellable operating leases for each of the following periods are:

	31 March 2015 £000	31 March 2014 £000
Not later than one year	1,227	1,242
Later than one year and not later than five years	1,234	1,105
Later than five years	1,018	1,018
	3.479	3,364

These totals are subject to a number of assumptions and should be regarded as illustrative of future income streams rather than as targets. Despite being nominally non-cancellable they depend on a wide range of economic and policy variables which could materially affect the outcomes going forward.

27. Financial Instruments:

27.1 Balances

The borrowings and investments included in the Balance Sheet consist of the following categories of financial instruments.

	Long	-Term	Cur	rent
	31 March 2015	31 March 2014	31 March 2015	31 March 2014
	£000	£000	£000	£000
Financial Liabilities	0	0	0	0
Interest accrued (included in creditors – other)	0	0	0	0
Total Borrowings	0	0	0	0
Loans and Receivables Interest accrued	5,000 0	0 0	48,463 266	48,000 278
Total Investments	5,000	0	48,729	48,278

The Total Investments figures include Trust Fund balances of £1,699,825 (£1,699,290 in 2013/14), and £5,462,883 (£0 in 2013/14) deposited in an Escrow account for the construction of a hotel as part of a regeneration project in Redhill. These form part of our total investment portfolio and are now treated as resources controlled by the Council and so are included in the Council's Balance Sheet.

The impaired value of the Council's Icelandic investments is not included above. Details of these are included in the relevant sections of Note 27.3.

27.2 Gains and Losses

The gains and losses recognised in the Income and Expenditure Account and the Movement in Reserves Statement - in relation to financial instruments – are shown in the table below.

	Financial Liabilities (at amortised cost) £000	Financial Assets (loans and receivables) £000
Interest Payable	0	0
Icelandic Investments Impairment (see Note 27.3)	0	0
Interest and Investment Income	0	483
Net Gain/(Loss) for the years	0	483

The impairment of Icelandic investments is detailed below. The assumptions on recoverable amounts and recovery dates are set out in the CIPFA Local Authority Accounting Panel Bulletin issued on 12 May 2009 (*LAAP 82: Guidance on the impairment of deposits with Icelandic Banks*), as amended by Update 1 to 7. These assumptions have been applied.

27.3 Icelandic Investment Impairments

In October 2008, the Icelandic banks Landsbanki, Kaupthing and Glitnir collapsed and the UK subsidiaries of the banks, Heritable and Kaupthing Singer and Friedlander went into administration. The Council had £15.5m deposited with two of these institutions, with varying maturity dates and interest rates.

The current position with each of the banks is outlined in the paragraphs below.

LBI hf (formerly Landsbanki Islands hf)

Landsbanki Islands hf is an Icelandic entity. Following steps taken by the Icelandic Government in early October 2008 its domestic assets and liabilities were transferred to a new bank (LBI) with the management of the affairs of Old Landsbanki being placed in the hands of a resolution committee. Following the Icelandic Supreme Court decision to grant UK local authorities priority status, the winding up board made a distribution to creditors in a basket of currencies during 2011/12 and 2013/14. During 2013/14 the final distribution of £4.4 million was received.

Glitnir Bank hf

Glitnir Bank hf is an Icelandic entity. Following steps taken by the Icelandic Government in early October 2008 its domestic assets and liabilities were transferred to a new bank (new Glitnir) with the management of the affairs of Old Glitnir being placed in the hands of a resolution committee. Following the Icelandic Supreme Court decision to grant UK local authorities priority status, the winding up board made a distribution to creditors in a basket of currencies in March 2012.

An element of the distribution is in Icelandic Kroner which has been placed in an escrow account in Iceland and is earning interest of 4.2%. This element of the distribution has been retained in Iceland due to currency controls currently operating in Iceland and as a result is subject to exchange rate risk, over which the Council has no control.

The distribution has been made in full settlement, representing 100% of the claim.

However, the Council has made an impairment of 100% of the outstanding claim amount due to currency fluctuations.

Accounting Treatment

During 2010/11, the Council recognised an impairment loss of £6.4 million in the Comprehensive Income and Expenditure Statement which was calculated by discounting the assumed cash flows at the effective interest rate of the original deposits in order to recognise the anticipated loss of interest to the Council until the monies are recovered. In 2011/12, the Council received payments of £9.6 million. These receipts were £2.1 million higher than the balance held for Icelandic investments within short-term investments. Therefore, £2.1 million of the 2010/11 impairment has been reversed through Comprehensive Income and Expenditure Statement, increasing the short-term investment balance by £2.1 million. A further £0.6 million was received in 2012/13 resulting in £0.6 million of the 2010/11 impairment being reversed through Comprehensive Income and Expenditure Statement.

During 2013/14 £4.4 million was received in relation to the Landsbanki deposits. Of the original £6.4 million impairment loss, £3.7 million remained as at the 1 April 2013 which has been reversed through the Comprehensive Income and Expenditure Statement. Accrued interest of £186,000 was also held on the balance sheet which has also been reversed and the remaining £350,000 taken to the General Fund.

27.4 Fair Value of Assets and Liabilities

Financial liabilities, and financial assets represented by loans and receivables, are carried on the Balance Sheet at cost. Their fair value can be assessed by calculating the present value of the cash flows that take place over the remaining life of the instruments, using the following assumptions:

- For loans receivable, prevailing benchmark market rates have been used to provide the fair value.
- No early repayment or impairment is recognised.
- Where an instrument has a maturity of less than 12 months, the fair value is taken to be the principal outstanding or the billed amount.
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

The trade debtors and trade creditors figures shown below do not include any payables or receivables in respect of Central Government or local taxation as these reflect statutory duties rather than contractual obligations (full information on Debtors and Creditors can be found in Notes 14 and 16).

The fair values are shown below along with an explanation of their calculation.

Financial Liabilities	31 Marc	h 2015	31 Marcl	h 2014
	Carrying Amount £000	Fair Value £000	Carrying Amount £000	Fair Value £000
Other Debt	0	0	0	0
Interest accrued	0	0	0	0
Total Debt	0	0	0	0
Trade Creditors	3,469	3,469	4,127	4,127
Total Financial Liabilities	3,469	3,469	4,127	4,127

The fair value of the loans and the trade creditors is the same as the carrying value as they are all for less than 12 months duration.

Financial Assets	31 Marc	h 2015	31 Marc	h 2014
	Carrying Amount £000	Fair Value £000	Carrying Amount £000	Fair Value £000
Money Market Loans	48,000	48,029	48,000	48,061
Investment interest accrued – short term debtors	266	266	278	278
Money Deposited in Escrow Account	5,463	5,463	0	0
Trade Debtors	4,123	4,123	3,955	3,955
Total Financial Assets	57,852	57,881	52,233	52,294

The differences between the carrying amounts and the fair values of the loans are attributable to fixed rate loans which are attracting a higher rate of interest than the rates available for similar loans at the Balance Sheet date. This increases the fair value of the loans.

The fair value of the trade debtors is the same as the invoiced amount.

27.5 Key Risks

The Council's activities expose it to a variety of financial risks. The Council's Annual Treasury Management Strategy sets out its approach to managing risk. The key risks are:

- Credit risk the possibility that other parties might fail to pay amounts due to the Council
- Liquidity risk the possibility that the Council might not have funds available to meet its commitments to make payments
- Re-financing risk the possibility that the Council might be requiring to renew a financial instrument on maturity at disadvantageous rates or terms.
- Market risk the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rate movements.
- Foreign exchange risk The Council has foreign exchange exposure resulting from an element of the settlement received from Glitnir/Landisbanki. This is being held in Icelandic kroner in an escrow account due to the current imposition of currency controls.

27.6 Credit Risk

The following analysis summarises the Council's potential maximum exposure to credit risk. The table (composite defaults from Fitch, Moody's and Standard & Poors) gives details of the global corporate finance average cumulative default rates (including financial organisations) for the period since at least 1990 to 2014. Defaults are shown by long term rating category on investments out to 1 year, which are the most commonly held investments.

	Amount at 31 March 2015	Historical Default Experience	Adjusted for Market Conditions at 31 March 2015	Estimated Maximum Exposure to Default	Estimated Maximum Exposure to Default
Deposits with Banks and other Financial Institutions	(a)	(b)	(c)	(a x c)	2013/14
	£000	%	%	£000	£000
"AAA" rated counterparties	0	0.000%	0.000%	0	0
"AA" rated counterparties	0	0.000%	0.020%	0	0
"A" rated counterparties	18,000	0.000%	0.090%	16	9
"BBB" rated counterparties	10,000	0.000%	0.023%	2	18
Other counterparties	25,463	0.000%	26.100%	52	7,831
Trade Debtors	4,389	5.000%	5.000%	219	212
Total	57,852			289	8,070

27.7 Liquidity Risk

The Council manages its liquidity position through the risk management procedures, as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. This seeks to ensure that cash is available when it is needed.

The Council has ready access to borrowings from the Money Markets to cover any day to day cash flow need, and the PWLB and Money Markets for access to longer term funds. The Council is also required to provide a balanced budget by the *Local Government Finance Act 1992*, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

27.8 Refinancing and Maturity Risk

The Council maintains an investment portfolio. The key risk relates to managing the exposure to replacing financial instruments as they mature. This risk therefore relates to the maturing of longer - term financial assets.

The approved treasury indicator sets limits on investments placed for greater than one year in duration and is the key control used to address this risk. Operationally, risks are mitigated by monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Council's day-to-day cash flow needs, and by ensuring that the spread of longer-term investments provide stability of both maturities and returns in relation to the longer-term cash flow needs.

The maturity analysis of financial assets is shown below.	2014/15 £000	2013/14 £000
Less than 1 year	48,463	48,000
More than 1 year, less than 2 years	5,000	0
More than 2 years, less 3 years	0	0
More than 3 years	0	0
Total	53,463	48,000

Trade debtors of £4,389 are not shown in the table above. The Council has no long-term financial liabilities. All trade and other payables are due to be paid in less than one year.

27.9 Market Risk

Interest rate risk - The Council is exposed to interest rate movements on its investments.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together Council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this Strategy a treasury indicator is set which provides maximum and minimum limits for fixed and variable interest rate exposure.

All investments are currently in fixed interest rate deposits and therefore a change in interest rates would have no effect on the interest receivable for the year. Since all investments are classified as Loans and Receivables any change in the fair value resulting from changes in interest rates would have no effect upon the figures contained within the Accounts.

28. Defined Benefits Pension Schemes

As part of the terms and conditions of employment of its employees, the Council offers retirement benefits. Although these benefits will not actually be paid until employees retire, the Council has a commitment to make the payments that need to be disclosed at the time the employees earn their future entitlement.

The Council is a contributor to the Local Government Pension Scheme administered by Surrey County Council. The Scheme is a funded, defined benefit scheme, both the Council and its employees pay contributions at a level intended to balance the pension liabilities with the pension assets.

In addition, there are arrangements for the award of discretionary post retirement benefits upon early retirement – this is an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, no investment assets have been

built up to meet these pension's liabilities, and cash has to be generated to meet actual pension's payments as they eventually fall due.

The pension scheme is operated under the regulatory framework for the Local Government Pension Scheme and the governance of the scheme is the responsibility of the pensions committee at Surrey County Council. Policy is determined in accordance with the Pension Fund Regulations.

The principal risks to the Council are changes to financial assumptions (discount rate, pension increase rate and salary increase rate), longevity assumptions, bond yields and the performance of the equity investments, as well as any statutory changes to the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund the amounts required by statute as described in the accounting policies.

28.1 Transactions Relating to Retirement Benefits

	2014/15	2013/14
Comprehensive		
Income and Expenditure Statement	£000	£000
Cost of Services:		
Current service cost	2,710	2,511
Past service cost	129	49
Financing and Investment Income and Expenditure:		
Net interest expense	2,477	2,400
Remeasurement of the net defined benefit liability:		
Return on plan assets	(8,821)	(301)
Changes in financial assumptions	20,570	408
Changes in demographic assumptions	0	2,754
Other	(1,539)	(433)
Total Post employment benefit charged to the		
Comprehensive Income and Expenditure Statement	15,526	7,388
Movement in Reserves Statement		
Reversal of net charges made to the Surplus of Deficit for the		
Provision of Services for post employment benefits in		
accordance with the Code	(5,316)	(4,960)
Actual amount charged against the General Fund Balance for		
pensions in the year	3,437	3,101

* The table above reflects the disclosure requirements for 2013/14 as implemented by IAS19 Employee Benefits (revised) concerning the treatment of interest cost in relation to current service costs, and the administration costs relating to the management of the plan assets. The changes do not impact on the Balance Sheet but the amounts have been restated in the Comprehensive Income and Expenditure Statement to aid comparisons between years.

28.2 Assets and Liabilities in Relation to Post Employment Benefits

The fair value of assets relating to retirement benefits attributable to the Council are:

	2014/15 £000	2013/14 £000
Total Assets as at 1 April Interest income	95,448 4.064	92,686 4.131
Return on plan assets	9,596	979
Employer contributions	3,081	2,736

Participant's contributions	356	365
Benefits paid	(5,969)	(5,449)
Total Assets as at 31 March	106,576	95,448

The present value of liabilities relating to retirement benefits attributable to the Council are:

	2014/15 £000	2013/14 £000
Total Liabilities as at 1 April	153,377	146,328
Current service cost	2,710	2,511
Past service cost (including curtailments)	129	49
Interest cost on defined benefit obligations	6,541	6,531
Participant contributions	775	678
Benefits paid	(5,969)	(5,449)
Remeasurements:		
Changes in financial assumptions	20,571	408
Changes in demographic assumptions	0	2,754
Other experience	(1,539)	(433)
Total Liabilities as at 31 March	176,595	153,377

The funds assets compromise the following:

	201	2014/15		3/14
	£000	%	£000	%
Equity Securities:				
Consumer	7,983	7%	8,052	8%
Manufacturing	5,772	5%	6,528	7%
Energy and Utilities	3,492	3%	4,631	5%
Financial Institutions	6,828	6%	6,229	7%
Health and Care	3,749	4%	3,488	4%
Information Technology	5,090	5%	5,191	5%
Debt Securities:	0,000	070	0,101	0,0
Corporate Bonds (investment grade)	3,879	4%	3,646	4%
Corporate Bonds (non-investment grade)	428	0%	163	0%
UK Government	2,400	2%	2,193	2%
Other	991	1%	619	1%
Private Equity:				
All	3,999	4%	3,628	4%
Property:	- ,		-,	
UK	6,726	6%	2,032	2%
Overseas	51	0%	3,259	3%
Investment Funds and Unit Trusts:	-		-,	
Equities	31,043	29%	26,609	28%
Bonds	9,962	9%	8,557	9%
Other	12.291	12%	9,385	10%
Derivatives:	-		-,	
Interest Rate	(15,1)	0%	6.7	0%
Foreign Exchange	(83,9)	0%	448	0%
Cash and cash equivalents:	(00,0)	270		570
All	1,991	2%	784	1%
	98,800	100%	95,448	100%

28.3 Basis for Estimating Assets and Liabilities

The principal assumptions used in the estimation of assets and liabilities are shown below.

	2014/15	2013/14
Longevity at 65		
Average future life expectancy at age 65:		
Current pensioners - Men	22.5 yrs	22.5 yrs
Current pensioners – Women	24.6 yrs	24.6 yrs
Future pensioners - Men	24.5 yrs	24.5 yrs
Future pensioners – Women	26.9 yrs	26.9yrs
Other Assumptions	-	-
Expected return on assets	13.6%	7.1%
Rate of Increase in Salaries	3.8%	4.1%
Rate of Increase in Pensions	2.4%	2.8%
Rate for Discounting Scheme Liabilities	3.2%	4.3%
Take-up of Option to Convert Pension into Lump-sum:		
Pre April 2008 service	25%	25%
Post April 2008 service	63%	63%

28.4 Impact on Cash Flows

The objectives of the scheme are to keep employers' contributions at a constant rate. Surrey County Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 20 years. Funding levels are monitoring on an annual basis. The next triennial valuation is due to be completed 31 March 2016. The Council anticipates paying £3,163,000 to the scheme in 2015/16.

29. Critical Judgements in applying accounting policies

In applying the accounting policies, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events.

The critical judgements made in the Statement of Accounts are:

- The value of investments in Icelandic banks, which is set out in detail in Note 27.3.
- There is a high degree of uncertainty about future levels of funding for local government. However, the Council has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the Council might be impaired as a result of a need to close facilities and reduce levels of service provision.

30. Assumptions made about the future and other major sources of estimation uncertainty

The preparation of the Statement of Accounts requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and amounts reported for income and expenditure during the year. However, the nature of estimation means that actual outcome may differ from those estimates.

The key judgements and estimates of uncertainty that have a significant risk of causing a material adjustment to the value are:

- Pensions liability Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide expert advice about the assumptions to be applied. The basis for estimating the pension assets and liabilities are set out in note 28.3.
- Allowance for bad debts an allowance for bad debts has been estimated to cover all major items of income (see note 14). This allowance is considered adequate to cover future bad debts, but by its nature is an estimate.
- Asset valuations and impairments the Council engages with an external valuer in order to calculate valuations, useful lives and impairment reviews of its fixed assets in accordance with professional guidance.

31. Events after the Reporting Date

The Statement of Accounts was authorised for issue by the Finance Manager on 10 September 2015. Events taking place after this date are not reflected in the financial position or notes. Where events taking place before this date provided information about conditions existing at 31 March 2015, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

32. Contingent Liabilities

A new road bridge was constructed in 2005 beneath the London to Brighton railway line. If, as a result of this work, Network Rail incurs costs or damages in excess of $\pounds 2,000,000$ then the Council will provide further compensation up to a maximum of $\pounds 1,000,000$.

The Council was not directly involved in the construction work but has agreed to act as an enabler to ensure that the bridge is built. It is empowered to do this by virtue of Part 1 of the *Local Government Act 2000.* The potential liability will cease when Surrey County Council formally adopts the new road.

33. Agency Services

The *Road Traffic Act 1991* provided for the decriminalisation of on-street parking offences with responsibility for enforcement passing from the local police authority to local traffic authorities. Surrey Police ceased enforcement of on-street parking controls with effect from 1 April 2004 when responsibility passed to Surrey County Council.

The Council entered into an agreement with Surrey County Council to take on the responsibility for on-street parking enforcement within the Borough during 2004/05 on an agency basis with the net costs of running the scheme being fully refunded to the Council.

The surplus of income over expenditure paid to Surrey County Council during 2014/15 amounted to $\pounds 0$ ($\pounds 0$ in 2013/14).

34. Accounting Standards that have been issued but have not yet been adopted

There are a number of new or changes to accounting standards that will apply from 2014/15 and 2015/16. A brief summary and their impact are set out below:

The following standards have been issued that will be adopted by the Code in 2015/16 and will be applicable to the Council from 1 April 2016.

- IFRS 13 Fair Value Measurement. This standard provides a consistent definition of fair value and enhanced disclosure requirements. It is designed to apply to assets and liabilities covered by those IFRS standards that currently permit or require measurement at fair value (with some exceptions). The adoption of this standard will require surplus assets (assets that are not being used to deliver services, but which do not meet the criteria to be classified as either investment properties or assets held for sale) to be revalued to market value rather than value in existing use as at present. Operational property, plant and equipment assets are outside the scope of IFRS 13. Overall this standard is not expected to have a material impact on the Statement of Accounts, due to the low value of surplus assets held by the Council.
 - IFRIC 21 Levies. This clarifies the recognition point for payment of levies as the activity which triggers the payment of the levy. This is not expected to have any impact on the Council, as this is already current accounting practice.

In addition there have been a number of minor changes to existing accounting standards.

- IFRS 8 Operating Segments Not applicable as the Council does not have separately reportable segments.
- IAS 16 Property, Plant and Equipment. The amendment sets out that where noncurrent assets are revalued, the gross carrying amount is adjusted in a manner consistent with the revaluation of the carrying amount. This is not expected to have a material impact for the Council.

35. Balances on Trust Funds

The Council acts as trustee for a number of Trust Funds. The Funds are held by the Council largely to ensure the continuing provision of specific areas of land and other facilities for use by the public. Brief details of each of the Trusts are also shown below.

		31 March 2014	Receipts in Year	Payments in Year	31 March 2015
Notes	Trust Fund	£000	£000	£000	£000
i.	Commons Trust	(779)	(6)	6	(779)
ii.	Reigate Baths Trust	(773)	(6)	6	(773)
iii.	Environmental Traffic Trust	(73)	(1)	1	(73)
iv.	Reigate Priory & Park Hill Trust	(48)	0	0	(48)
V.	Redhill Memorial Sports Ground Trust	(13)	0	0	(13)
vi.	Other Trusts	(12)	0	0	(12)
	Total	(1,699)	(13)	13	(1,699)

Notes

i. Established in 1922 to ensure the continuing provision of public open spaces.

ii. Established in 1906 to ensure the continued provision of swimming facilities.

iii. Established in 2000 to facilitate traffic surveys, traffic management and other environmental improvements in and around Walton on the Hill.

- iv. Established in 1921 to ensure the continuing provision of public open spaces.
- v. Established in 1922 to ensure the continuing provision of sports and recreation

grounds.

vi. Miscellaneous sums to support the provision of parks and open spaces.

General Principles

The Statement of Accounts summarises the Council's transactions for the 2014/15 financial year and shows its position at 31 March 2015. It has been prepared in accordance with the *Code of Practice on Local Authority Accounting in the UK 2015.*

The accounts are prepared on a going concern basis. The accounting convention adopted is to record information at historic cost, with the exception of certain categories of financial instruments and non-current assets.

Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Council.
- Revenue from the provision of services is recognised when the Council can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Council.
- Supplies are recorded as expenditure when they are consumed. Where there is a gap between receipt and consumption they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received, including those provided by employees, are recorded as expenditure when the services are received rather than when payments are made.
- Interest payable on borrowings and receivable on investments is accounted for, at the effective rate of interest, for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

Cash and Cash Equivalents

Cash and Cash Equivalents are cash in hand and deposits repayable on demand. In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts which are repayable on demand.

Exceptional Items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Council's financial performance.

Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error.

Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied. There have been changes to IAS19 which has resulted in changes to the Employee Benefits accounting policy as set out below.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

Employee Benefits

Benefits Payable During Employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. Redundancy costs are charged on an accruals basis to the Non Distributed Costs line in the Comprehensive Income and Expenditure Statement when the Council is can no longer withdraw the termination of the employment or making an offer to encourage voluntary redundancy. Other staff settlements are charged to the service once agreement has been reached by both parties.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

Post Employment Benefits

Employees of the Council are members of the Local Government Pensions Scheme, administered by Surrey County Council. The Local Government Pension Scheme is accounted for as a defined benefit scheme:

- The liabilities of the Surrey County Council pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate of 4.3%.

ACCOUNTING POLICIES

- The assets of Surrey County Council pension fund attributable to the Council are included in the Balance Sheet at their fair value:
 - quoted securities current bid price.
 - unquoted securities professional estimate.
 - unitised securities current bid price.
 - property market value.
- The change in the net pensions liability is analysed into seven components:

– current service cost – the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.

- past service cost - the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years - debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.

- net interest on the net defined benefit liability/(asset), ie net interest expense for the Council – the change during the period in the net defined benefit liability (asset) arises from the passage of time charged to the Finance and Investment Income and Expenditure line on Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability/(asset) at the beginning of the period – taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.

• Remeasurements comprising:

- the return on plan assets – excluding amounts included in net interest on the net defined benefit liability – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.

Actuarial gains and losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.

- contributions paid to the Surrey County Council pension fund – cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

ACCOUNTING POLICIES

Events after the Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

Financial Instruments

Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

Financial Assets

Financial assets are classified into two types:

- loans and receivables assets that have fixed or determinable payments but are not quoted in an active market.
- available-for-sale assets assets that have a quoted market price and/or do not have fixed or determinable payments.

Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

ACCOUNTING POLICIES

Any gains and losses that arise on the de-recognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments; and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied Reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Adjustment Account once they have been applied to fund capital expenditure.

Heritage Assets

The Council's heritage assets consist of paintings (oil and watercolour) and marble sculptures which have been donated to the Council and are held in the Town Hall, and the mayor's regalia.

These items are reported in the Balance Sheet at insurance valuation which is based on market values. These insurance valuations are updated on an annual basis. The collection is relatively static with donations being rare. Where they do occur, donations are recognised at valuation.

Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Council as a result of past events (e.g. software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Council.

Internally generated assets are capitalised where it is demonstrable that the project is technically feasible and is intended to be completed (with adequate resources being available) and the Council will be able to generate future economic benefits or deliver service potential by being able to sell or use the asset. Expenditure is capitalised where it can be measured reliably as attributable to the asset and is restricted to that incurred during the development phase (research expenditure cannot be capitalised).

Expenditure on the development of websites is not capitalised if the website is solely or primarily intended to promote or advertise the Council's goods or services.

Intangible assets are measured initially at cost. Amounts are only re-valued where the fair value of the assets held by the Council can be determined by reference to an active market. In practice, no intangible asset held by the Council meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. An asset is tested for impairment whenever there is an indication that the asset might be impaired – any losses recognised are posted to the relevant service in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and the Capital Receipts Reserve.

Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

The Council as Lessee

Finance Leases

Property, Plant and Equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

The Council is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefiting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as Lessor

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA *Service Reporting Code of Practice 2014/15* (SeRCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received, with the exception of:

- Corporate and Democratic Core costs relating to the Council's status as a multifunctional, democratic organisation.
- Non Distributed Costs the cost of discretionary benefits awarded to employees retiring early.

These two cost categories are defined in SeRCOP and accounted for as separate headings in the Comprehensive Income and Expenditure Statement, as part of Net Expenditure on Continuing Services.

Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as property, plant and equipment.

Recognition

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

Measurement

Assets are initially measured at cost, comprising:

- the purchase price;
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management; and
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure, community assets and assets under construction depreciated historical cost
- all other assets fair value, determined as the amount that would be paid for the asset in its existing use (existing use value EUV).

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

Where non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the yearend, but as a minimum every five years by a qualified external valuer. Valuations are undertaken on 1 April and an impairment review carried out on 31 March. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains); or
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain Community Assets) and assets that are not yet available for use (i.e. assets under construction).

Deprecation is calculated on the following bases:

- Buildings straight-line allocation over the useful life of the property as set determined by the valuer;
- vehicles, plant, and equipment straight-line allocation over the useful life of the asset as set out below:
 - Vehicles and plant 7 years
 - Equipment- 5 years

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale, they are

reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale. When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal are categorised as capital receipts which is credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Provisions

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Council settles the obligation.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Council – these reserves are explained in the relevant policies.

Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but does not result in the creation of a non-current asset, has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

Value Added Tax (VAT)

Income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to HM Revenue and Customs and all VAT paid is recoverable from it.

Introduction

This account reflects the statutory requirement to maintain a separate Collection Fund, which shows the transactions of the Council as a billing authority in relation to National Non-Domestic Rates (NNDR) and Council Tax.

Council Tax £000	2013/14 Business Rates £000	Total £000		Council Tax £000	2014/15 Business Rates £000	Total £000
			INCOME			
(90,124) 0	0 (49,164)	(90,124) (49,164)	Council Tax receivable Business Rates receivable	(93,478) 0	0 (48,459)	(93,478) (48,459)
(90,124)	(49,164)	(139,288)	Total Income	(93,478)	(48,459)	(141,937)
			EXPENDITURE			
			Precepts and Demands:			
0	24,245	24,245	Central Government	0	24,050	24,050
11,522	19,396	30,918	Reigate & Banstead Borough Council	11,810	19,240	31,050
66,478	4,849	71,327	Surrey County Council	68,163	4,810	72,973
11,767	0	11,767	Surrey Police Authority	12,066	0	12,066
			Distribution of Prior Years' Surplus:			
0	0	0	Central Government	0	139	139
129	0	129	Reigate & Banstead Borough	102	111	213
763	0	763	Council Surrey County Council	604	28	632
135	0	135	Surrey Police Authority	107	20	107
			Charges to the Callestian			
			Charges to the Collection Fund:			
445	152	597	Increase/decrease in bad	421	174	595
445	152	557	debt provision	421	174	393
0	1,381	1,381	Increase/decrease in appeals provision	0	891	891
0	178	178	Cost of collection	0	177	177
91,240	50,200	141,440	Total Expenditure	93,273	49,620	142,893
4 446	1,036	2,152	Deficit/(Surplus) for the	(205)	1,161	956
1,116	1,030	2,132	Year	(205)	1,101	550
(1,840)	0	(1,840)	Add Opening Balance as at 1 April	(724)	1,036	312
(724)	1,036	312	Closing Balance as at 31 March	(929)	2,197	1,268

Collection Fund for the Year Ended 31 March 2015

COLLECTION FUND

NOTES TO THE COLLECTION FUND

1. Council Tax

Council Tax income derives from charges raised according to the value of residential properties, which have been classified into 8 valuation bands. Individual charges are calculated by estimating the amount of income required to be taken from the Collection Fund in the forthcoming year by the Council and its preceptors (that is, authorities we collect Council Tax for).

The Council's preceptors are:

- Surrey County Council
- Surrey Police Authority
- Horley Town Council
- Salfords and Sidlow Parish Council.

The total Council Tax requirement is then divided by the Council Tax Base.

The Council Tax Base is calculated before the start of the year by estimating the number of dwellings in each valuation band (adjusted for discounts where applicable) and converting this into an equivalent number of "Band D" dwellings.

The calculation of the Council Tax Base for 2014/15 (with comparative figures for 2013/14) is set out below.

Band	Range of Values	Estimated Number of Properties	Multiplier	2014/15 Band D Equivalent	2013/14 Band D Equivalent
А	Up to £40,000	605	6/9	403	399
В	£40,000 to £52,000	2,211	7/9	1,720	1,731
С	£52,001 to £68,000	8,548	8/9	7,598	7,537
D	£68,001 to £88,000	13,928	9/9	13,928	13,857
Е	£88,001 to £120,000	9,323	11/9	11,395	11,335
F	£120,001 to £160,000	6,607	13/9	9,544	9,501
G	£160,001 to £320,000	6,631	15/9	11,051	11,033
Н	More than £320,000	911	18/9	1,822	1,762
		48,764		57,461	57,154
Less Allo	wance for Non-collection			(460)	(457)
Council 1	Fax Base			57,001	56,697

The average "Band D" Council Tax for 2014/15 was £1,609.05 (£1,583.29 in 2013/14).

2. Business Rates

The Council collects Business Rates for the area, which is based on rateable values multiplied by a uniform rate set by central government. Information on rateable values and the rates are set out below:

	2014/15	2013/14
Rateable value	£118.9m	£121.0 m
Standard Business Rate	48.2p	47.1p
Small Business Rate	47.1p	46.2p

GLOSSARY

Accrual

An accounting concept that recognises income when it is earned and expenditure when it is incurred, and not when cash is transferred. The inclusion of debtors and creditors are examples of accruals.

Business Rates

Occupiers of non-domestic properties (such as shops, factories and warehouses) do not pay Council Tax but instead pay Business Rates – also known as National Non-Domestic Rates.

Capital Expenditure

Expenditure on the acquisition of fixed assets or expenditure that adds to and not merely maintains the value of existing assets.

Capital Receipts

Proceeds from the sale of fixed assets (land, buildings and plant).

Carrying Value

The value at which assets and liabilities are recorded in the accounting records. This is also known as "Book Value".

Contingent Liability

A contingent liability is a possible obligation that arises from past events but whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the organisation's control. It can also be a present obligation arising from past events but where a transfer of economic benefits to settle the obligation is not probable or where the amount of the obligation cannot be measured with sufficient reliability.

Depreciation

The loss of value of assets due to wear and tear, age or obsolescence. A charge is made to the Income and Expenditure Account to reflect the consumption or use of a fixed asset in service delivery. There is a corresponding reduction in the value of the fixed asset.

Fair Value

The best estimate of the value of assets and liabilities at a specific point in time.

Fixed Assets

Tangible assets that yield benefits to the Council and its services for a period of more than one year.

General Fund

The main fund of the Council. The balance on the General Fund compares the Council's spending against the Council Tax that it raised for the year but also takes into account the use of reserves built up in the past and contributions to reserves earmarked for future expenditure.

Impairment

A reduction in the value of an asset caused by either a reduction in the benefits to be gained

from the asset (eg due to physical damage) or a fall in prices (which mean it is worth less than it was before prices fell).

International Accounting Standards (IAS)

IAS are a set of accounting standards developed and supervised by the UK-based International Accounting Standards Board (IASB). Since 2001, all new standards published have been issued as International Financial Reporting Standards (IFRS), as opposed to International Accounting Standards (IAS).

International Financial Reporting Interpretations Committee (IFRIC)

The IASB and the IFRS Interpretations Committee (IFRIC) are responsible for the maintenance of IFRS. The objectives of the Interpretations Committee are to interpret the application of IFRS.

International Financial Reporting Standards (IFRS)

IFRS are a set of international accounting standards stating how particular types of transactions and other events should be reported in financial statements. IFRS are issued by the independent, not-for-profit organization called the International Accounting Standards Board (IASB). All member states of the EU are required to use IFRS as adopted by the EU for listed companies since 2005.

Non-Distributed Costs

These are defined as certain past pension costs, the costs associated with unused shares of IT facilities and the costs of shares of other long-term, unused but unrealisable assets. They cannot be charged to service revenue accounts.

Precepts

Council Tax collected on behalf of non-charging authorities (ie Surrey County Council, Surrey Police who are major preceptors, and Town and Parish Councils who are minor preceptors).

Provisions

Amounts set aside for any liabilities that are likely to be incurred but where it is not possible to be specific about the amounts involved or the dates on which they will arise.

Revenue Expenditure

The day-to-day costs of running Council services.

Revenue Support Grant

The principal way that Central Government funds local government revenue expenditure. This grant is non-specific and is based upon the Government's assessment of how much a local authority should need to spend to provide a common level of service.

Support Services

The provision of technical, organisational and administrative support to front-line services.